

Message Text

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43

ACTION SSM-05

INFO OCT-01 NEA-10 ISO-00 SS-15 IO-11 INR-07 SAB-01 L-03

IGA-02 AID-05 CIAE-00 ACDA-10 NSC-05 DODE-00 NSCE-00

INRE-00 ACDE-00 A-01 OC-05 CCO-00 SSO-00 /081 W

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FM USMISSION SINAI

TO SECSTATE WASHDC IMMEDIATE 0033

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STATE FOR KONTOS SSM

E.O. 11652: NA

TAGS: PFOR, EG, IS

SUBJECT: PROGRAM PLANNING

1. INITIALLY, DUE TO THE IMPORTANCE OF ACHIEVING FULL OPERATIONAL SURVEILLANCE CAPABILITY BY FEBRUARY 22, 1976, SSM REPRESENTATIVES ON SITE WERE MORE "MISSION ORIENTED" THAN "PAPER WORK ORIENTED". HOWEVER, BY FEBRUARY 11, 1976, IT BECAME APPARENT THAT WE SHOULD MEET FOSC BY FEBRUARY 22 AND ON FEBRUARY 11 A MEETING WAS HELD BETWEEN LAYNE, CALLAWAY, KIMMEL AND PEARCY, TO DISCUSS THE RELATIONSHIP OF SSM PERSONNEL ON SITE AND E-SYSTEMS AND WHAT WAS REQUIRED OF EACH PARTY IN ACCOMPLISHING THE OVERALL MISSION. IT WAS POINTED OUT THAT THE ONLY WORK PLANS MADE AVAILABLE TO THE SSM REPRESENTATIVES WAS A BAR CHART SHOWING PROPOSED START AND COMPLETION DATES AND THAT IT WAS TIME TO REFINE "E-SYSTEMS" INPUT. IT WAS FURTHER NOTED THAT IN ACCORDANCE WITH THE E-SYSTEMS BUSINESS MANAGEMENT PROPOSAL, PART 7, BUSINESS SYSTEMS, "E-SYSTEMS MAINTAINS AN EFFECTIVE, PROVEN BUSINESS SYSTEM FOR THE PLANNING, BUDGETING, CONTROLLING, AND REPORTING OF COST, SCHEDULES, AND TECHNICAL PERFORMANCE". THE E-SYSTEMS BUSINESS MANAGEMENT PROPOSALS ELABORATE ON PROGRAM CONTROLS BY SPEAKING OF A MASTER PROGRAM SCHEDULE AND SEPARATE PROGRAM PLANS FOR MAJOR SEGMENTS WITHIN THE MASTER PROGRAM.

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2. THESE PROGRAM PLANS ARE COMPLEMENTED BY BUDGET PLANS AND WORK

BREAKOUT PLANS. E-SYSTEMS HAS PROPOSED THIS TYPE OF PROGRAM CONTROL AND MONITORING AND E-SYSTEMS MUST PROVIDE THESE PLANS TO THE SSM SO THAT THE SSM PROGRAM MANAGER, PROJECT ENGINEER, AND CONTRACT ADMINISTRATOR CAN PERFORM THEIR REQUIRED FUNCTIONS OF PROGRAM REVIEW, TECHNICAL EVALUATION AND COST ACCOUNTABILITY. NONE OF THE ABOVE PROPOSED E-SYSTEMS PROGRAM PLAN HAD BEEN PROVIDED AND WERE REQUESTED FROM MR. PEARCY AT THIS MEETING. MR. PEARCY STATED HE WOULD SIT DOWN AND WRITE A PROGRAM PLAN AND PRESENT IT FOR SSM REVIEW. THIS SHOULD NOT HAVE BEEN NECESSARY. THE ABOVE E-SYSTEMS PLANS SHOULD HAVE BEEN ALREADY WRITTEN AND AVAILABLE FOR SSM REVIEW. MR. PEARCY DID PRESENT ANOTHER BAR CHART OF FEBRUARY 15, FOR CONSTRUCTION OF THE PERMANENT BASE CAMP. IT WAS REVIEWED BY J. CALLAWAY AND RETURNED TO MR. PEARCY WITH SUGGESTIONS FOR IMPROVEMENT PLUS A REQUEST FOR A NARRATIVE EXPLANATION.

3. IT IS THE OPINION OF THE SSM REPRESENTATIVES ON SITE THAT THE PROPOSED E-SYSTEMS PROGRAM PLANS MUST BE MADE AVAILABLE PRIOR TO COMMENCING CONSTRUCTION OF THE PERMANENT BASE CAMP. THESE SHOULD INCLUDE, AT A MINIMUM, PLANS AND SPECIFICATIONS, WORK BREAKDOWN STRUCTURE AND SCHEDULE, USG PRIOR APPROVAL OF PLANS, INSPECTION AND APPROVAL OF WORK PRIOR TO ACCEPTANCE AND AUTHORITY TO DEMAND REMEDIAL ACTION.

4. IT IS OBVIOUS THAT NEITHER THE E-SYSTEMS (ZACHRY) CONSTRUCTION TEAM IN THE FIELD NOR THE MANAGEMENT TEAM IN GREENVILLE CAN INDEPENDENTLY PROVIDE THE ABOVE REQUESTED INFO. AN INTER-ACTION BETWEEN THE TWO MUST BE ACCOMPLISHED. REQUEST THAT SSM WASH CONTACT E-SYSTEMS, GREENVILLE, FOR THEIR PROPOSED APPROACH TO PROGRAM PLAN PREPARATION AND ADVISE WHEN THESE PLANS CAN BE MADE AVAILABLE TO USG. BASED ON OUR EXPERIENCE HERE, RECOMMEND THAT USG DO THE ITS AND CROSS THE TS ON THIS SUBJECT DURING NEGOTIATION OF THE DEFINITIZED CONTRACT. WALLIN AND CRAIG HAVE BEEN BRIEFED ON THIS AND CONCUR ON ABOVE.

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